



**U.S. AIR FORCE**



# **RATPAC II**

**Revolutionary Acquisition Techniques  
Procedures and Collaboration  
“Do Less with Less”  
(But Be More Productive)**



**Briefers: Lt Col Ken Kuebler**

**Capt Joanne Johnson – GHOST**

**#53**

**Capt Jason Rathje – GHOST #69**

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*Competence – Creativity - Courage - Integrity*

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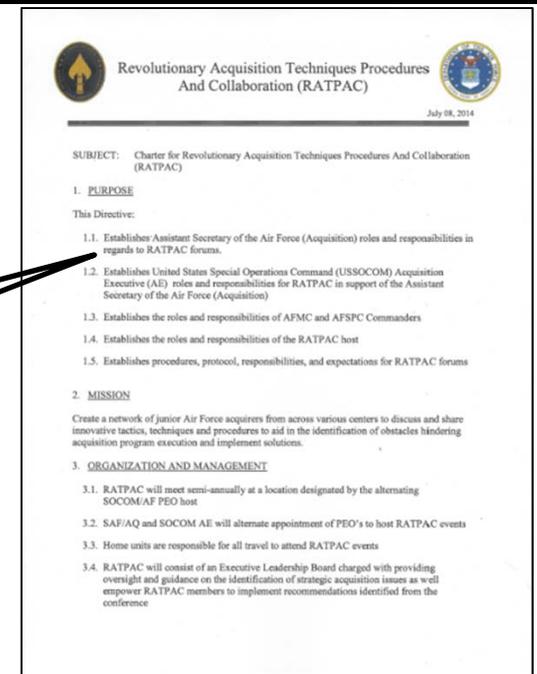


# Overview



- RATPAC II goals
- Execution
- Results
- Next Step

4.17. "Ensure a summary of current Air Force programmatic obstacles and innovative solutions is provided to the RATPAC Senior Leader Executive Board at the conclusion of each RATPAC."



**Changing the Culture...Forging a New Mentality**



# Event Details



- What: RATPAC II hosted by PEO Weapons
- When: 20-22 October @Eglin AFB
- Who: 32 junior officer & civilian acquirers
  - Representing all PEOs & 13 bases
  - PM, EN, PK
  - 20 Non-GHOSTS
  - 25 First Time RATPAC members



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# RATPAC II Theme/Goal



- “Do less with less” - prioritizing workload, workforce, time, & money
  - “I’m not asking you to do more with less. I think you’ll have to do less with less, **but not less well**, and that’s going to take some serious thinking about **where to prioritize.**” – Gen Dempsey
  - “We may have to do less with less. We may have to **brutally accept more risk**, where in the past we reduced risk.” – Gen Odierno
- Collaborate to develop unique ways to solve real problems
- Identify actionable solutions to apply now
- Build on success/lessons learned from RATPAC I
- Continue to foster culture of empowerment and innovation
  - Expand network of like minded individuals across AF

***WEPTAC-like event to develop Acquisition “TTPs”***



# Implementation



- Encourage critical thinking through DoD and non-DoD case study examples
  - Three cases chosen based on innovative approaches in prioritizing workload, workforce, time, and money
- Presented tool sets and tactics used to eliminate waste and foster efficient innovation
  - Other transaction authorities
  - Leverage organic capabilities
  - Value of being right-sized
  - When and how to apply rapid acquisitions
- Attendees brought current program challenges to solve real-time via peer exchange
  - Small groups identified root cause
  - Open communication/collaboration
  - Large group discussion to refine proposed solution and determine effective implementation path

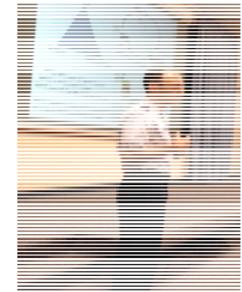
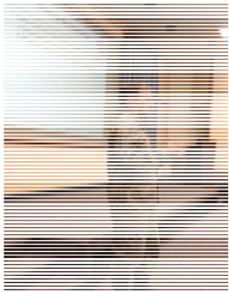




# RATPAC II Presentations



- Ms. Lorna Tedder (AFLCMC-PZ): Renegade Contracting Tools
- Dr. Camron Gorguinpour (SAF-AQ): Transformational Innovation in AF Acquisition
- Lt Col Jeffrey Hamblin (AFLCMC/WWQI): How to Survive Acquisition Ebola
- Lt Col Chad Ryther (AFRL/RXCC): Less Innovation for the Warfighter
- Lt Col Dan Ward (AFLCMC/HBD): How to Publish Professional Articles
- Mr. Alan Brookshire (AFLCMC/WIS): Rapid Development Integration Facility
- Col Todd Levine (OUSD ATL): Why is big acquisition hard/is rapid acquisition easier?
- Lt Col Ken Kuebler (AFLCMC/EBM): How to Determine What Not to Do
- Senior Leader Panel: Gen Wolfenbarger, Mr. Geurts, Dr. Wilcox, Maj Gen Jansson, Maj Gen (ret) Chedister



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# Results



- Crowd sourced problem solving: Capt Scott Eberle (Peterson AFB)
  - Received 4-star tasker to explore COTS/Rapid Acquisition possibilities of bringing C2 capabilities to Joint Space Operations Center
  - Utilized RATPAC network to brainstorm and capitalize on the knowledge base
- Initiative: Lt Amber Oar (Gunter Annex)
  - Provided analysis of NETCENTS usage using open source tools vice custom software
  - Presenting idea to establish Air Force-wide web based library for expensive software licenses (esp engineering tools) that can be checked out when needed
- Directorate Level RATPAC: Capt Aaron Pauli (WPAFB)
  - Wrote charter for Agile Combat Support
  - Establishing quarterly event to tackle challenges specific to that directorate



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# Results



- Utilizing new Resources: Capt Chris Leiste (Hill AFB)
  - Meeting with Transformational Innovation Office (Dr. Gorguinpour) in December to leverage innovative ideas/processes
- Empowerment: Ms. Brigitte Kneer (Robins AFB)
  - Conducting thorough review of all documents required in contract file (currently ~ 35)
  - Will identify obsolescence/redundancy and recommend reduction of number of required documents based on results
- Motivation/First Follower: Ms. Leslie Knight (Robins AFB)
  - Engaged Robins chief of contracting to share lessons learned and experience from collaborating with PMs
- Additional Senior Leader Involvement: Lt Gen Thompson
  - AFLCMC/CC meeting with RATPAC II attendees and Ghosts from Wright Patterson





# Key Take Aways



- Have to know more to “do less”
- Create fractals, spread the RATPAC culture
- Celebrate small victories, create positive atmosphere
- Just because you can doesn't mean you should
  - Develop a network for crowd sourced problem solving



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# What's Next



- Leverage AQ Transformational Innovation Office
- Foster base level RATPAC-like events
- Refine execution of RATPAC organization and events
- Continued senior level support
  - Educate others
  - Encourage involvement
  - Present RATPAC members with real-world, current acquisition challenges

***RATPAC III: Hosted by PEO-FW at SOCOM (March 2015)***  
***RATPAC IV: PEO ISR/SOF Volunteered to Host at Wright Patterson (Fall 2015)***